Issue		Financial implications	Who is responsi ble?	by when	status update
JT Recommendation 1 The process for conducting the verification stage of counts be reconsidered with a view to using a new system based on a secure and effective way of receiving ballot boxes and issuing those ballot boxes for	Arrange for five staff, able to carry ballot boxes, to account for ballot boxes as they are brought in by Presiding Officers in their cars so that they can be passed on to the count superintendent, who will pass ballot boxes to the count supervisor immediately for the verification process to start.	None.	ES / DRO for Count Process	November / December 2010	No action - counting on Friday
Issue: Thurrock's current practice of waiting for all Ballot boxes to come in before starting the verification process was very secure but contributed to the delay by 11/2 to 2 hours.	parking spaces so that ballot box accounting can be undertaken as soon as the cars arrive and so that	May be significant depending on venue	ES / DRO for Count Process	Identify venue by August 2010	No action - counting on Friday
	3. Presiding officers will be asked to be available either at the count venue or via mobile telephone for up to two hours so that any queries arising can be addressed to them.	Likely	ES / DRO for Count Process	December 2010	No action - counting on Friday
	All other material (ie not ballot boxes) will be stored in a secure place by the ballot box carriers and unused ballot papers to be counted.	None	DRO for Count Process		No action - counting on Friday
JT Recommendation 2 That the instructions for count supervisors be reviewed to ensure that the count is conducted in strict accordance with the instructions and that the members of that team are given sufficient and appropriate authority to ensure that this is the case.	5. Employ senior staff (HoS or next level rather than experienced staff we use) to be count supervisors so that they have the authority to prevent interaction between count assistants and candidates and agents.	None	DRO General / RO	November / December 2010	Staff reviewed & appt agreed by RO and TS- Feb 2011
Issue: the Count Supervisor did not manage the process well and did not					

Teviewed					,	
Issue	What	action will we take	Financial implications	Who is responsi ble?	by when	status update
prevent count agents influencing count staff to count several times adding a further 1 to 2 hours to the delay.	6.	These staff to be identified and trained in advance of the election, further briefed and given written instructions once the election is declared and briefed again the day before the election in one group together with count superintendents as well as the central count team.	None	DRO General / DRO for Count Process	January 2011 End of April May 4 th and 5 th 2011	Jan 2011 = staff identified
	7.	Written instructions will be given to the count supervisors, superintendents and central count team in advance and there will be flow charts of the process at the count venue (as had been prepared before the election which were not circulated due to shortage of time).	None	DRO General	April 2011 4 th and 5 th May 2011	Awaiting info from EC to inform instruction s – Jan 2011
JT Recommendation 3 That a written note of the procedure to be followed at the count is provided to counting agents including an explanation of the duties and rights of those agents. Issue: Although written notes and flow charts were prepared the DRO did not have sufficient time to finalise them and have copies available at the count venue. This is likely to have contributed to the delay.	8.	Written notes to be prepared in advance and given to count agents at briefings, but also on the night as they arrive.	None	DRO General	April and 6 th May 2011	
	9.	Procedure notes given to count agents will be given to count supervisors so that they are aware of the rights and duties of agents and candidates	None	DRO General	During training of staff	
	10.	That all staff employed at the count should be provided with written instructions with copies being available at the count (See action 7 above).	None	DRO General	April 4 th and 5 th May 2011	
JT Recommendation 4 That further consideration be given as to the appropriate venue for the count, particularly in terms of recommendations set out in above relating to receiving ballot	11.	Visit new schools which may have sports halls, with the possibility of using those.	Likely	DRO General / RO	July 2010	Venues viewed, non suitable – July 2010

Reviewed ivi						
Issue	What	action will we take	Financial implications	Who is responsi ble?	by when	status update
boxes and issuing those ballot boxes for verification without delay Issue: Not waiting for ballot all ballot boxes to come in before starting verification will speed up the count process. However, to make significant improvements we would need a larger count venue with outside space for Presiding Officers to drive in, unload the ballot boxes, for them to be accounted for and drive out	12.	Visit and consider the Tilbury Port as another venue option.	Yes more than Civic Hall plus security.	DRO General / RO	July 2010	Considere d but booking restrictions imposed – not suitable at present
	13.	If we need to stay with Civic Hall then we need to reconsider the layout and check whether it is possible for presiding officers five at a time to drive in and deposit ballot boxes and drive out in a secure manner so that the ballot boxes can be receipted and issued without delay. Also the area allowed for guests of candidates could be reduced further and the postal vote opening process could be moved to another part of the building	Likely for parking area to be lit and covered.	DRO General	July 2010	Draft layout produced. GF to confirm Feb 2011
	14.	Consider any other options, including the Culver Centre, that there are and make recommendations to the council.	Likely	DRO General / RO	July 2010	Culver centre used as a contingenc y venue
JT Recommendation 5 That the practice of using staff as count supervisors or counting assistant for over night counts who have also been employed at polling station on the day of poll be discontinued.	15.	Staff working at polling stations will not be employed to work during the count unless the count takes place the following day.	None	DRO General	December 2010	Agreed. Count will take place next day therefore no real impact

Issue	What	action will we take	Financial implications	Who is responsi ble?	by when	status update
	16.	More council staff will be required to assist, as we cannot necessarily recruit from the community.	None	DRO General / RO	December 2010	Ongoing
In addition to the recommendations made	by the	independent review the Returning Officer would mak	e the following	further reco	mmendations.	
TS Recommendation 6	17.	Two Deputy Returning Officers to be appointed: one	None	RO	July 2010	Requireme
Staff capacity and resources		to deal with Postal Votes (Martin Hone) and another to be in charge of the Count Process (Sean Clark).				nts changed due to counting on Friday. TS/ES/SC are DRO's,
Two additional Deputy Returning Officers should be appointed for postal votes and count process and significant additional council staff should be requisitioned to assist in the preparation.						
Issue: The Returning officer and the core						GF = RO
Election Team were spread too thinly. The increases in postal vote applications, the late registration and telephone calls during the week and the day meant the core team did not have sufficient time to prepare the venue, provide written instructions and gather their thoughts on	18.	There will be a rehearsal of the count process on 4th May	Yes – additional £3600 approx. for venue and tables	DRO General / RO	4 th May 2011	Venue booked – rehearsal may be subject to Reg CO orders

	Neviews					
Issue	What	action will we take	Financial implications	Who is responsi ble?	by when	status update
	19.	Implement a new system for dealing with telephone calls leading up to the Election Day.	May be significant if Options 2 or 3	DRO General / RO	By September 2010 decide	Dem Services to assist.
		We need to establish a call centre triage system to deal with calls in the weeks leading up to the election, during the day of the election up to 9pm.	are used.		on option.	Elec System in place, FAQ
		Option 1: Three additional staff (Democratic Services) should be trained to check register and deal with queries.				being processed, telephones to join hunt
		Option 2: Use call centre to do the above.				group
		Option 3: Use Council Tax staff to do the above, as they are familiar with the Express Election Software.				
	20.	To give effect to the above action a script should be prepared for the day for FAQs - we can do this now and should do so while the calls are fresh in our minds. More difficult questions can be referred to the Election Team. This will free up time for election staff to prepare for Election Day.	None	Election Team	July 2010	See above
	21.	Additional staff to be identified to help set out count venue during the late morning with DRO or one of her staff with written list of what is needed at each table.	None	DRO General / RO	March 2011	Helen Saward to manage
	22.	A van to transport all material to count venue - written checklist for all material needed at count venue including screws and bolts etc so that nothing is missed out.	Unlikely	DRO General	January 2011	HS duty, but manage via Daren Spring?

Issue	What	action will we take	Financial implications	Who is responsi ble?	by when	status update
TS Recommendation 7 Training There should be a region of the	23.	We will review the effectiveness of our training of Presiding Officers. As part of this we will undertake a survey of the Presiding Officers.	Minimal	DRO General	June	
There should be a review of the effectiveness of the training provided to Presiding Officers, Count Supervisors and the Central Count Team.	24.	Count Superintends, Count Supervisors and the Central Count Team to be trained together, so that there is clear understanding of the roles and better coordination. See further action no 6 above.	None	DRO General / RO	As above action 6	
Issue: The performance of staff was not good and there was a lack of coordination. There may be a number of reasons for this. One of the reasons may be that the training was not effective or joined up.	25.	We should also review the performance of Presiding Officers, based on feedback from Inspectors and others.	None	DRO General	August 2010	Perf reviewed, staff suspended on system.
TS Recommendation 8 Security at the count	26.	Everyone will need a visible badge displaying their status - including count staff.	None	DRO General	May 2011	HS to event manage
We should use our own staff (Vertex) at the count venue. Issus: there were no significant issues and any intrusion was dealt with promptly.	27.	We should employ Vertex Staff we know at the count venue so that it is easier to liaise with them.	Unknown	DRO General / RO	September 2010	HS to event manage – may be difficult to achieve
TS Recommendation 9 Event Management and Communication The event management role should be taken on completely by the Communication Team working with the Election Team.	28.	The task of event management should be taken on by the Communications Team. Event management should include provision of badges, reception duty, announcements and contact person for candidates and agents. It would include sending out letters to guests etc.	Unknown	Head of Comms	September 2010	HS to event manage – 1st mtg held Jan 2011

Issue	What	action will we take	Financial implications	Who is responsi ble?	by when	status update
Issue: There is a big task of event management and the workload of preparing letters, keeping lists of guests, preparing badges is an additional burden on the election team and needs to be shared.	29.	Communications team to have an Election Communication Strategy. And help with advance messaging to residents about registering (ie they are not registered unless they have confirmation from us) and about voting early in the day not at 9pm all at once, as may have happened elsewhere in the England.	None	Head of Comms	January 2011	Elec C to issue campaign. PM to devise strategy. 1st mtg Jan 2011
TS Recommendation 10 General We should prepare for increased turnout	30.	We will ask Inspectors to check if any polling stations had overly long queues and address issues for the future. However, some queues are to be expected and cannot get rid of queues.	None	DRO General	June 2010	No adverse feedback on queues
and continue to learn from other authorities. Issue: there were referrals about queues at two polling stations, which were dealt with. With additional funding we could purchase more polling booths.	31.	Make provision for additional polling booths – extra 30 to 50 booths	30 = £7,770 50 = £12,450	DRO General	If funding available anytime	Quotes requested Feb 2011
	32.	We will visit other Councils with similar numbers of electorates, which have consistently been fast at producing results.	None	DRO General / RO	May August	Completed July 2010 and lessons incorporate d.